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HR-9218

24 AUG 1967

MEMORANDUM FOR: Director of Central Intelligence
THROUGH : Deputy Director for Support
SUBJECT : Luncheon with Ambassador Olcott H. Deming

1. This memorandum is for information only. Ambassador Deming has already taken over Ambassador Kidder's place as Coordinator of the National Interdepartmental Seminar. Attachment A contains his biographic data.

2. The Seminar, which is a four-week program, has been given on an average of six times each year, for a total of 32 runnings since 1962. Its 1,959 graduates have included 41 Ambassadors and 35 Generals. CIA's graduates have accounted for [redacted] others from the DDS&T and your Office. CIA's average attendance per course has been 7.5, just short of the Agency's quota of 8. Only Defense has exceeded its quota (Attachment B). NIS operating costs have averaged about \$500,000 a year, the major part being for salaries of the staff which include State (18) and other agencies (5). CIA's paid share is about \$33,000 plus the salary of [redacted] who has been the CIA faculty adviser with the NIS since October 1965.

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3. As part of CIA's participation, we brought the Seminar to Langley for briefings by senior officers--to name just a few: Colonel White, Messrs. [redacted] Godfrey, Cord Meyer, and John Waller. We also took the NIS

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25X1 students to different areas such as the Operations Center, WALNUT, and a special NPIC display. Although this program was successful on the whole, we continued to receive criticism to the effect that the day was not as useful as it might have been because the group generally expected more than we could give them. During the last course, which ended on 4 August 1967, we gave all presentations at the Seminar itself. We reduced the coverage but sharpened its content to emphasize communism, CIA's membership on [] and the Agency contribution to the Government's counterinsurgency operations. The change was successful and we plan to continue with this general approach.

4. With few exceptions, CIA representatives in the Seminar have found that the opportunity to associate and exchange ideas with officers from other agencies is a profitable experience. A majority concluded that the Seminar stimulated fresh thinking and that it provided a chance to break away from the limits of recent assignments and to appreciate the problems of the other agencies in a broader context. They also described the Seminar as an excellent forum for increasing understanding of the Agency and for improving its image among associates with whom our officers will work in the field.

5. Ambassador Deming is genuinely interested in the NIS and is attempting to devise approaches which will increase its impact. One of his first acts was to visit Deputy Under Secretary Rimestad to enlist his support in getting appropriate Foreign Service officers into the Seminar as students. Attachment C is a copy of Rimestad's implementing directive. Unfortunately in two of the last three runnings of the course, CIA has not maintained its expected quota of eight. We are making every effort to have full representation in the next course beginning on 5 September.

6. Attachment D is a copy of NSAM 283, which contains the charter for the National Interdepartmental Seminar (note Section III, para. B).

7. A final note about Deming himself. He has three children: a daughter doing her third year of college in Spain (left a week ago); a son who is a FSO, assigned to Tunis; and, a second son, a Lance Corporal in the Marine Corps, who left this Thursday morning for Vietnam.

/s/

John Richardson

John Richardson
Director of Training

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DTR to 3:

Our National Interdepartmental Seminar Advisor, [REDACTED] seems to have performed extremely well during his assignment to the NIS faculty. Just before leaving his job with the NIS, Ambassador Kidder wrote an extremely warm memorandum of appreciation about [REDACTED] and went well beyond what he would have needed to say if he were only going through the forms and amenities of the occasion.

John Richardson